

The Board met at 09:30 – 18:00 on Saturday 5 November, 14:30 – 15:30 on Wednesday 9 November and 09:30 - 11:30 on Friday 11 November 2016 at the Hotel Renaissance Barcelona Fira, Barcelona, Spain

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Present:

Carlo Croce – President
HM King Constantine - President of Honour
George Andreadis- Vice-President
Chris Atkins - Vice-President
Adrienne Greenwood - Vice-President
Nazli Imre- Vice President
Gary Jobson – Vice-President
Quanhai Li - Vice-President
W. Scott Perry – Vice-President
Yann Rocherieux – Athletes Commission Chair
Andy Hunt – Chief Executive Officer

In attendance:

Hugh Chambers – Chief Commercial Officer
Alastair Fox – Director of Events
Helen Fry – Business Operations Director
Jon Napier – Director of Legal Affairs and Governance
Price Waterhouse Cooper

1. Opening of the Meeting

(a) Communication from the President

The President expressed his thanks to the Board for their hard work over the last 4 year period. He welcomed Yann Rocherieux to the Board as the new Athletes Commission Chair.

(b) Minutes

The minutes of the Board meeting of 2 and 3 September 2016 (circulated and approved after the meeting) were noted.

(c) Minutes Matters Arising

i) 2018 Youth Olympic Games

The decision that the equipment should be supplied equipment for the YOG 2018 Kiteboarding events was questioned. The Board also noted that there were some challenges with the venue.

Decision

Having received the recommendation of the Working Party,

the Board agreed that the equipment should be bring your own equipment for the YOG 2018 Kiteboarding events. The Board noted that the YOG Working Party would publish a document defining what equipment could be used.

The Board agreed to look into funding by the IOC for the Continental Qualification events.

- (d) Conflict of Interest

No conflicts of interest were declared.

2. General Business

Finance

- (a) Management Accounts Year to Date (September 2016)

The CEO presented the Management Accounts Year to Date.

- (b) Budget 2017

The Budget for 2017 was presented and approved by the Board, subject to a further review and approval by the new Board at their first meeting.

- (c) World Sailing Debtors

The list of debtors was reviewed.

- (d) World Sailing Class building (plaque) fees from 1 January 2017.

Decision

The building (plaque) fees from 1 January 2017 were approved and the Board noted that they are in line with the Classes Agreements and the prices have been increased at 2.5% for all classes.

- (e) Quarterly Report on the Isle of Man Trust

An update on the Isle of Man Trust was given by Scott Perry together with an outline of the three active Trusts:

- i) Isle of Man Trust – reported regularly at each Board and Council meeting.
- ii) World Youth Sailing Trust – a separate organisation to World Sailing with its own Trustees.
- iii) The IFDS Trust based in the Netherlands - a separate organisation to World Sailing with its own Trustees that was retained as part of the merger agreement with IFDS. It is understood that the IFDS Trust will be closed after 31 December 2016.

- (f) World Sailing Deposits

An update on the World Sailing Deposits was given by Scott Perry.

Governance

- (g) Disciplinary Cases

The Director of Legal Affairs and Governance updated the Board on the current disciplinary cases.

(h) MNA Matters

The CEO reported that the change of membership for Papua New Guinea was still in process but the Executive Office had now received all the paperwork which was with the Constitution Committee for review.

(i) Submission Recommendations

The Executive considered the submissions and considered any recommendations to Council (Attached Appendix 1).

3. Reports / Information

(a) Vice-President's Reports

The Vice-Presidents reported on their activities since the last meeting.

(b) CEO Report

The CEO presented a summary of the activities and progress of the Executive Office against the agreed priorities since the last meeting. Significant progress has once again been achieved.

i) Legal

The Director of Legal Affairs and Governance updated the Board on current legal matters.

(c) Commercial Report

The Chief Commercial Officer gave an updated Commercial Report to the Board.

(d) Sustainability Strategy

The CEO presented the Sustainability Strategy that would be shown to Council.

(e) 2017 Target Organisation Design

The CEO presented the 2017 target organisation design to the Board, which was approved subject to review by the new Board at their first Board meeting.

4. Events

(a) Sailing World Cup Final 2017-2019

The Director of Events outlined the bid process for the Sailing World Cup Final. Three bids had been received: Weymouth, UK; Kiel, Germany and Santander, Spain.

Decision

The 2017 SWC Final would be awarded to Santander (subject to contract) and the 2018 SWC Final would be awarded to Kiel (subject to contract). It was decided to keep SWC Final in 2019 open for the present.

5. Future World Sailing Meetings

(a) 2016 Annual Conference

The Board went through the Council Agenda and prepared for the forthcoming Council meeting

- (b) 2016 New Board Meeting – to be decided by the new Board
- (c) 2017 February Board Meeting and New Council – 24 – 26 February, Lausanne, Switzerland (subject to confirmation)
- (d) 2017 Mid-Year meetings – venue and dates to be decided by the new Board
- (e) 2017 September Board – venue and dates to be decided by the new Board

6. Any Other Business

- (a) Kiteboard Governance

The CEO outlined the work that had been carried out following the meeting with GKA and IKA and the proposed MOU.

Decision

The CEO was instructed by the Board to complete the agreement between World Sailing, GKA and IKA.

- (b) Evaluation Panel for the Para World Championships

The approval of the Evaluation Panel would be referred to the new Board.

- (c) Price Waterhouse Cooper Presentation

This work would be referred to the new Board.

7. Board - Recommendations to Council

This “yellow paper” is a summary of the Recommendations made at the Board meeting on 5 November 2016. During its deliberations, Council will consider the Recommendations in Submission order, i.e. 001-16 to 100-16.

World Sailing Constitution - Article 91 - Accounting Records

Reporting Committee: Board

Other Committee: Audit, Constitution

Recommendation to Council: Reject

- 001-16** The Board has been advised by the external auditors that GBP is the functional currency of World Sailing and the accounting records should be maintained in GBP.

Keeping the accounting records in EUR will not change the underlying currencies in which World Sailing deals but will cause unnecessary duplication of work for staff and management.

World Sailing Constitution - Article 94 - Federation Accounts

Reporting Committee: Audit, Board

Other Committee: Constitution

- 002-16** Recommendation to Council: Approve

The consolidated annual accounts already contain the accounts of the two subsidiaries and the ISAF Trust as required by law and accounting practice. This has always been the case.

World Sailing Regulations - New Regulation 7.2.3 - Distribution of Papers

Reporting Committee: Board

Other Committee: Constitution

Recommendation to Council: Approve with the following amendment

- 003-16** 7.2.3 Supporting and other position papers relevant to any agenda item or submission **should** be circulated a minimum of ~~(suggesting)~~ **3 two** weeks in advance of the start of the meeting.

The Board agrees that good governance requires papers to be circulated in due time before the meeting and expects all committees to work to this principle. However, the proposal does not state what happens if the papers are delayed beyond the deadline for good reason and it would be inappropriate for committee decisions to be called into question on the basis of a technicality on the distribution

of papers.

World Sailing Regulations - Regulation 8.9.2 - Athletes' Commission Membership

Reporting Committee: Board

Other Committee: Constitution

Recommendation to Council: Reject

004-16

The Board agrees there must be a method for filling vacancies and has asked the Athlete Commission to propose a system to fill vacancies.

However, this proposal changes the electorate who vote. Normally Olympians vote for the full Commission – this proposal would change the electorate to be all the competitors at a SWC or Worlds.

World Sailing Regulations - New Regulation 8.8 - Sustainability Commission

Reporting Committee: Board

005-16

Other Committee: Constitution

Recommendation to Council: Approve

World Sailing Constitution & Regulations - New Regulation - Men's Forum

Reporting Committee: Board

006-16

Other Committee: Constitution

Recommendation to Council: Reject

The Board does not consider that the promotion of gender equity within sailing requires a Men's Forum.

World Sailing Regulations - New Regulation 25.8.13 - Special Events

Reporting Committee: Board

007-16

Other Committee: Classes, Constitution, Events, Oceanic & Offshore

Recommendation to Council: Reject

The Board has made a recommendation not based on submission to Council concerning Special Events Status and prefers that approach.

World Sailing Regulations - Regulation 25.6 - Other World Championships - Special Events

Reporting Committee: Board

008-16 Other Committee: Classes, Constitution, Events, Oceanic & Offshore

Recommendation to Council: Reject

See comments on Submission 007-16.

World Sailing Regulations - New Regulation - List of Special, Major and Recognized Events

Reporting Committee: Board

009-16 Other Committee: Classes, Constitution, Events, Oceanic & Offshore

Recommendation to Council: Reject

See comments on Submission 007-16.

2020 Olympic Sailing Competition - Review of Events and Equipment

Reporting Committee: Board

Other Committee: Events, Olympic Classes

Recommendation to Council: Reject

The Board supports Council's decision from June 2016 and believes that the aims of the 2020 review process are to:

- 010-16**
- a. meet the aims and objectives of the IOC's Agenda 2020 programme;
 - b. minimise the disruption to athletes, teams and MNAs due to the review;
 - c. see the sport of sailing retain at least 10 Events in the 2020 Olympic Games;
 - d. continue to work towards gender equity in terms of the number of medals and the number of competitors;
 - e. allow for further innovation; and
 - f. evaluate the potential to 'showcase' an additional sailing event in Tokyo.

World Sailing Regulations - Regulation 20 - Manufacturer and Sailmaker Marks

Reporting Committee: Board

011-16 Other Committee: Classes, Constitution, Equipment, Oceanic & Offshore

Recommendation to Council: Approve

World Sailing Regulations - Regulation 20.4.1 - Event Advertising

Reporting Committee: Board

012-16 Other Committee: Classes, Constitution, Equipment

Recommendation to Council: Approve

Monohull Match Racing Worlds

Reporting Committee: Board

Other Committee: Match Racing

Recommendation to Council: Reject

013-16 The World Open Match Racing title is currently sanctioned by contract to the World Match Racing Tour and this proposal would place World Sailing in breach of these arrangements. The Board recognises the importance of promoting monohull match racing with the recent move to multihull racing in the Tour and encourages the Match Racing Committee to discuss these issues with the WMRT via the established joint Advisory Committee.

Olympic Sailing Competition - Selection of Events and Equipment

Reporting Committee: Board

Other Committee: Constitution, Equipment, Events

Recommendation to Council: Reject

014-16 Under the Constitution, the Council is the policy-making body of World Sailing. Changing the decision-making body to the General Assembly would mean decisions could only be made once every 4 years. Even if agreed to, the opinion of Council must be given to the General Assembly and this submission does not allow for this. This removes Council and its committees from the debate.

There is already provision in the Constitution to allow an MNA to make a direct submission to the Annual General Meeting.

The Board does not agree that Council has a conflict of interest – the Members have agreed via the Constitution that Council makes and

amends the Regulations.

World Sailing Constitution - Article 67

Reporting Committee: Board

015-16 Other Committee: Constitution

Recommendation to Council: Approve

World Sailing Regulations - Regulation 8.12 - Information Technology & Tracking Commission

Reporting Committee: Board

016-16 Other Committee: Constitution

Recommendation to Council: Approve

World Sailing Regulations - Regulation 35

Reporting Committee: Constitution

020-16 Other Committee: Board

Opinion: Approve

Olympic Equipment - Against the Monopolisation of Production of Boats of Olympic Classes

Reporting Committee: Equipment

024-16 Other Committee: Board, Constitution, Events, Olympic Classes

Opinion: Reject

There is no proposal stated in the submission to act upon. The Board is reviewing World Sailing's policy towards antitrust and antimonopoly issues and is already taking professional advice.

Olympic Sailing Competition - Media and Fan Friendly Formats

Reporting Committee: Events

034-16 Other Committee: Board, Olympic Classes

Opinion: No opinion

The Board defers to the recommendation of the Reporting

Committee.

Olympic Sailing Competition - New Race Format to Meet the Requirement of “Winner gets Gold”

Reporting Committee: Events

Other Committee: Board, Olympic Classes

035-16

Opinion: No opinion

The Board defers to the recommendation of the Reporting Committee.

Olympic Sailing Competition - Ensure Full Quota of Athletes at Olympic Games - Modify the procedure of Olympic berth acceptance

Reporting Committee: Events

Other Committee: Board, Olympic Classes

036-16

Opinion: Reject

The Board has sympathy with the proposal, but the Olympic entry procedure is set centrally by the IOC across all sports and NOCs. It is not within World Sailing’s control to change the acceptance dates.

Ensure Gender and Olympic Fleet Size Equity in Doublehanded Classes - - Equalize Olympic Fleet Sizes

Reporting Committee: Events

Other Committee: Board, Olympic Classes

037-16

Opinion: No opinion

The Board defers to the recommendation of the Reporting Committee.

2018 Sailing World Championships - Ensure the Entry Quota for the 2018 World Sailing Championships is fully utilised - Proposal for alternate entry system

Reporting Committee: Events

Other Committee: Board, Olympic Classes

038-16

Opinion: No opinion

The Board defers to the recommendation of the Reporting Committee.

Allow Multinational teams at Sailing World Cup in Exceptional Cases

Reporting Committee: Events

Other Committee: Board, Constitution

039-16

Opinion: Reject

This proposal would require changes to the Eligibility Code. In addition, some World Cup events function as Olympic qualification events where this proposal would have an adverse impact on Olympic qualification.

Coach Boat Restrictions - Sailing World Cup, World Sailing Classes Worlds and Olympics

Reporting Committee: Events

Other Committee: Board, Olympic Classes, Race Officials

Opinion: Defer

040-16

The Board agrees that the growth and expense of support boats has become too great and must be reviewed. However, the full effect of this proposal needs further study, not least concerning safety management at major events where coach boats form a considerable part of the safety resources available.

The Board supports deferral of this submission to allow further study of the options available and for the matter to return to Council next year with a recommendation how to proceed.

World Sailing Regulations - Regulation 24.5.3(b) - Youth Worlds Equipment

Reporting Committee: Events

041-16

Other Committee: Board, Constitution, Equipment

Opinion: Approve

World Sailing Regulations - Regulation 25.2.6 - Kiteboarding Expression World Championships

Reporting Committee: Events

042-16

Other Committee: Board, Constitution, Windsurfing & Kiteboarding

Opinion: Approve

**World Sailing Regulations - Regulation 25.5 - Rating Systems
World Championships**

- 045-16** **Reporting Committee: Oceanic & Offshore**
Other Committee: Board, Constitution, Events
Opinion: Approve

**World Sailing Committees - Terms of Reference, Para World
Sailing Committee**

- 049-16** **Reporting Committee: Para World Sailing Committee**
Other Committee: Board, Constitution
Opinion: Approve

World Sailing Regulations - Regulation 23.3 - Olympic Jury

- 057-16** **Reporting Committee: Race Officials**
Other Committee: Board, Constitution
Opinion: Approve

**World Sailing Regulations - Regulation 25.9 - Technical
Delegates**

- 058-16** **Reporting Committee: Race Officials**
Other Committee: Board, Constitution
Opinion: Approve

**World Sailing Committees - Terms of Reference, Regional
Games Sub-committee and Para World Sailing Committee**

- 107-16** **Reporting Committee: Regional Games & Para World Sailing**
Other Committee: Constitution, Board
Opinion: Approve

World Sailing Regulations - Regulation 9.6 - Objectives of Women's Forum

Reporting Committee: Women's Forum

111-16 Other Committee: Constitution, Board

Opinion: Approve

8. Recommendations Not Based on Submissions

- 8.1 The Board recommends to Council the proposals in the published Supporting Paper to Council concerning World Sailing Special Event status.